

SIA-NUS Digital Aviation Corporate Laboratory

National University of Singapore

3 Research Link #05-03, Singapore 117602

27 May 2024

To Whom It May Concern:

I am writing to recommend Lim Chao Zhou, a dedicated and capable graduating student from the National University of Singapore, who has been an integral part of the SIA-NUS Digital Aviation Corp Lab project from 1 May 2023 to June 2024.

Chao Zhou has been working diligently on the Experimental Setup and Data Collection for our Activity-Based Seat Comfort Study. His independent work ethic and reliability have been evident throughout his tenure. He consistently delivers high-quality results with minimal supervision, showcasing his ability to manage complex tasks efficiently.

One of Chao Zhou's standout qualities is his reliability. He is someone we can always count on to meet deadlines and maintain a high standard of accuracy. His commitment to the project has been unwavering, and his proactive approach has greatly contributed to our progress.

Chao Zhou works exceptionally well with the team. His ability to communicate effectively and collaborate harmoniously with his colleagues has fostered a positive and productive working environment. He is always willing to offer his insights and support, making him a valued team member.

Chao Zhou's prior experience in both engineering software and hardware has been incredibly beneficial to our project. His technical expertise has been instrumental in the data analysis for the seat comfort project, allowing us to achieve our research objectives efficiently. His comprehensive understanding of both aspects has enriched our study, providing a balanced and thorough approach to problem-solving.

In summary, I highly recommend Lim Chao Zhou for any professional opportunity he chooses to pursue. His independence, reliability, teamwork skills, and technical proficiency

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make him a valuable asset to any organization. I am confident that he will continue to excel and contribute positively in his future endeavours.

Thank you for considering Chao Zhou for your position. Please feel free to contact me if you need any further information.

Warm regards,



Associate Professor Patrick Chia
Principal Investigator – SIA-NUS Digital Aviation Corp Lab



Lee Tang Khee
Associate Director – Administration
SIA-NUS Digital Aviation Corp Lab/ Institute of Operations Research and Analytics